#### Welcome!

# 2008 San Diego Cultural Tourism Summit III: Know IT and Grow IT

(One of the IT cities for 2008) A continuing conversation...







#### Colette Carson Royston

Chair,
City of San Diego
Commission for Arts and Culture

#### Thank you!

#### Dr. Hager and staff of the San Diego Natural History Museum for hosting us today!



#### **Cultural Tourism**

"travel directed toward experiencing the arts, heritage and the special character of a place."

#### San Diego Cultural Tourism: The Myths, The Facts, The Need for Reality

Tom DiZinno
Co-Chair,
Cultural Tourism Planning Committee
City of San Diego
Commission for Arts and Culture

## Destination NEXT and why San Diego is IT

Kerri Verbeke Kapich
Senior Vice President of Marketing &
Strategic Partnerships
San Diego Convention & Visitors Bureau

## What's on the Horizon with San Diego Cultural Tourism?

Lorin Stewart
Co-Chair,
Cultural Tourism Planning Committee
City of San Diego
Commission for Arts and Culture

## What's on the Horizon with the San Diego Tourism Marketing District (TMD)

Mike McDowell
Executive Vice President/CEO
San Diego Lodging Industry Association

## Collaboration Follow-up: Dead Sea Scrolls

Dr. Michael Hager
Executive Director
San Diego Natural History Museum

#### Your Tool KIT, Locally

## Joe Timko Director of Public Relations San Diego Convention & Visitors Bureau

#### Your Tool KIT, State-wide

# Kathy Anderson Regional Marketing Representative San Diego/Desert/Inland Empire California Travel & Tourism Commission

#### San Diego Summing IT Up

## Tom DiZinno and Lorin Stewart Co-Chairs

#### San Diego Cultural Tourism: The Myths, The Facts, The Need for Reality

Tom DiZinno
Co-Chair,
Cultural Tourism Planning Committee
City of San Diego
Commission for Arts and Culture



#### Cultural Tourism Today

- ► The Myths
- ► The Facts
- ► The Need for Reality

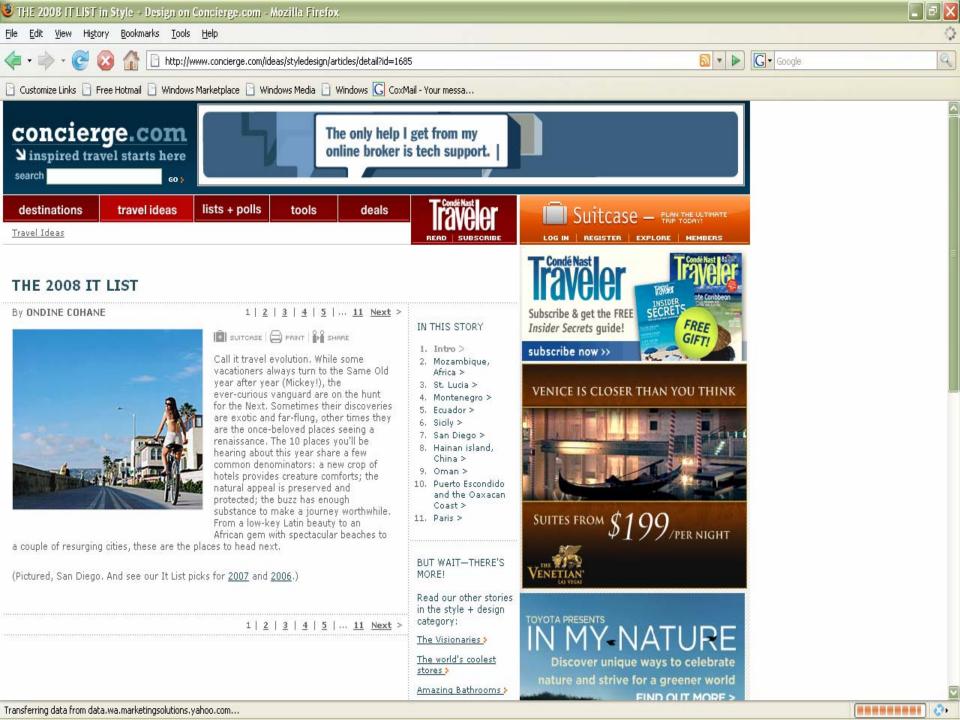
### The Myths



#### The Myths



- ► San Diego Tourists (2.2 Million) are coming here and participating in arts and culture activities (an increase of 4.8% from 2006)
- Conde Nast Traveler has heralded San Diego as a Cultural Mecca (2006)
- American Style named San Diego as one of the top 25 Arts Destinations (2006)
- San Diego's reputation as a cultural tourism destination has surpassed some of our most famous Cultural Mecca's including San Francisco and Los Angeles



► How did this happen?

Why did it happen?

► How can it happen more often?

#### LOS ANGELES OUTDOOR



#### SAN FRANCISCO OUTDOOR



#### The Facts (via a story)

The New York Times











#### The Myth



- ► Little Italy Precious Fiesta
- ► GLBT Parade
- ► Balboa Park Museums
- ► The San Diego Opera
- ► The Old Globe
- ► The La Jolla Playhouse

#### Need for Reality



#### Need For Reality



#### The Need For Reality



#### The Need for ConVis



#### The Next Steps

- Commission for Arts and Culture
  - Focus –Cultural Tourism
  - Educate
  - Mentor
  - Motivate
  - Incentive
  - Measure
  - Critique

## Destination NEXT and why San Diego is IT

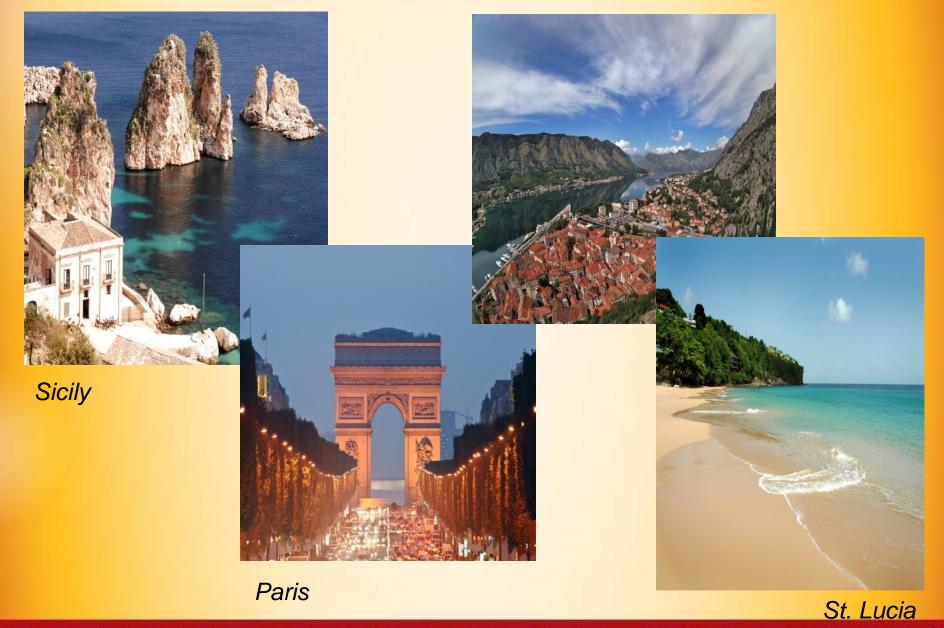
Kerri Verbeke Kapich
Senior Vice President of Marketing &
Strategic Partnerships
San Diego Convention & Visitors Bureau

### **DESTINATION: San Diego**

### Making the 2008 Must See IT List

√ New Product
 √ Natural Appeal
 ✓ Enough Substance to Make a Journey

#### **Montenegro**



SAN DIEGO CONVENTION & VISITORS BUREAU



SAN DIEGO CONVENTION & VISITORS BUREAU

#### **Innovative**

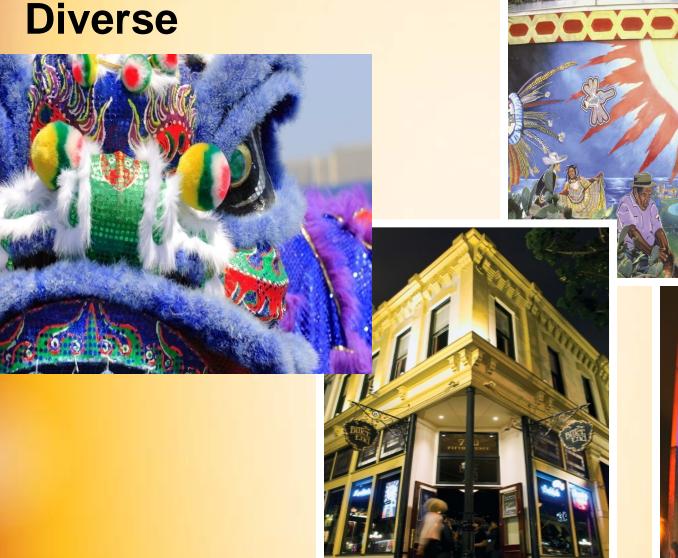














SAN DIEGO CONVENTION & VISITORS BUREAU

#### **Experiential**







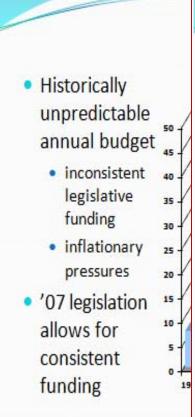


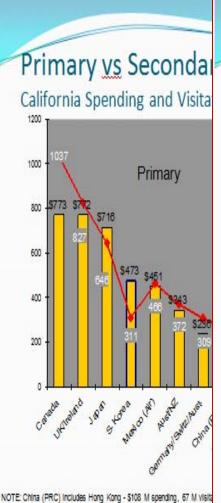


Las Vegas









Source: OTTI in-Flight Survey; DHS; CIC Research Inc.; Statistics Cana



Tourism Promotion
Act

New Boeing 787 Aircraft

Open Skies Agreement

**TIA Global Marketing Initiatives** 

Expansion of VISA Waiver Countries



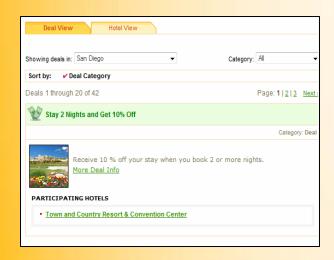
SAN DIEGO CONVENTION & VISITORS BUREAU

#### **Cutting Edge Programs**



San Diego Art + Sol Web Site

ConVis implementation of Sales, Marketing & Finance



ARES Deal Wizard



Enter your e-mail to sign-up

(P) Monthly Updates
(P) Art & Sol Newsletter

💌 Search Web 🔹 🖉 📑 • 🏰 • 🔞 🛕 Ubgrade your Toolbar Novi • 🖂 Mail • 🚳 My Yahoo! • 👹 Hot Jobs • 📦 Games •

Arts Calendar Organizations Itineraries Packages Info

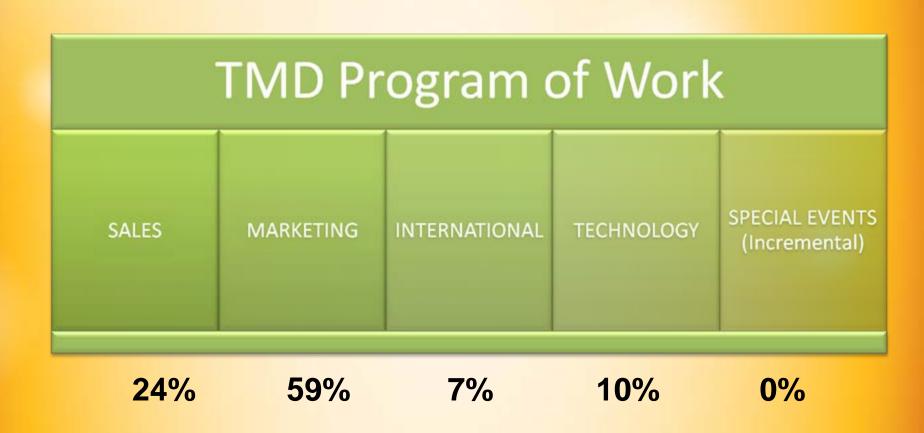
LAN BILCO ANTI-SOL IS BROUGHT TO YOU IN PART BY THE FOLLOWING ORGANIZATIONS

San Diego Natural History Museum | Through Jun 15, 2008.

Soundscape Promotional Campaign

#### **Tourism Marketing District...**

We're ready!



# Incremental Opportunities

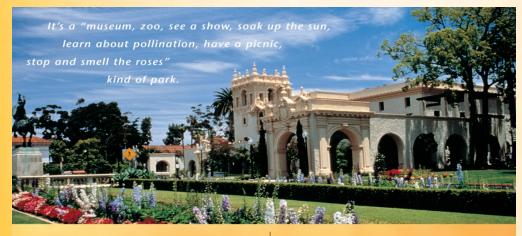




SAN DIEGO CONVENTION & VISITORS BUREAU

#### **THANK YOU**





With 1200 acres to explore, don't let Balboa Park's singular name fool you. Home to 15 major museums, several performing arts venues, the San Diego Zoo and more, this park will keep you coming back again and again. To start planning your San Diego cultural journey, visit www.balboapark.orq.





# What's on the Horizon with San Diego Cultural Tourism?

Lorin Stewart
Co-Chair,
Cultural Tourism Planning Committee
City of San Diego
Commission for Arts and Culture

# What's on the Horizon with the San Diego Tourism Marketing District (TMD)

Mike McDowell
Executive Vice President/CEO
San Diego Lodging Industry Association





### Why?

- To ensure a dedicated, stable source of funding for tourism promotion
- To establish private-sector control and accountability
- To strengthen the unified voice for the destination

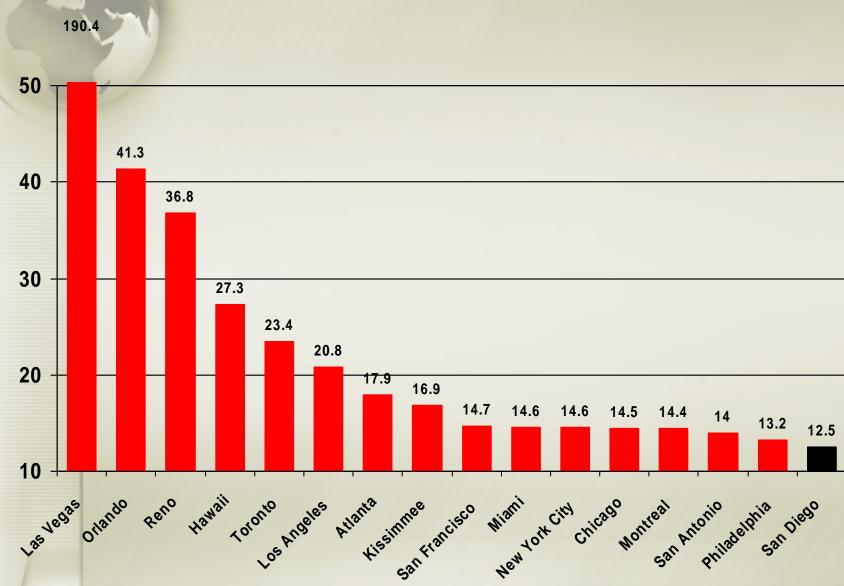


### Why?

- 37% Decrease in ConVis/Destination Marketing Funding over Past 5 FY's
- Projected Increase in Hotel Room Supply by 10-12,000 Rooms Over the Next 5 Years
- To Maintain 71% Occupancy Requires 1 Million New Hotel Visitors (or 3.3M New Visitors)/Yr.



### Top 16 CVB Budgets





- Boundary = San Diego City Limits
- Purpose = Tourism Marketing = Incremental New Room Nights = Additional TOT Revenue
- Utilization = By Law, Only For Intended Purpose
- Rate = 2% of Hotel Gross Room Revenue
- Revenue = \$28M to \$32M Annually, 5 Yr. Term
- Allocations = 63% Dedicated, 37% Discretionary
- Management = 9 Member Board of Payees
- Accountability = Annual Audits/Reports Required



- Opportunities For Arts & Culture Partnerships
  - TMD Dedicated Funding
    - Working With Existing Organizations;
       San Diego Art + Sol
  - TMD Discretionary Funding
    - Arts & Culture Programs with A Tourism Component
  - TOT Advocacy
    - TOT Projected to Exceed \$200M Annually by 2012
    - Advocate For Your Fair Share

# Collaboration Follow-up: Dead Sea Scrolls

Dr. Michael Hager
Executive Director
San Diego Natural History Museum



# Dead Sea Scrolls

ANCIENT · AUTHENTIC · AMAZING



#### **Exhibits**

Goal: To be the best, largest and most comprehensive scrolls exhibition ever created



#### **Exhibits**

- The exhibition occupied more than 14,000 square feet of space.
- A total of 27 scrolls were displayed.
- Manuscripts and scrolls from Russia, Great Britain, Jordan and Israel were displayed together for the first time.
- A computer graphic model of the ancient site of Qumran was created.

### Education

 12,355 people attended a 22-part lecture series.

2,500 people attended three Family Days.

 A curator-led tour of the Holy Land in February 2008 was also sold out.

#### Volunteers

 Nearly 300 volunteers contributed more than 19,700 hours valued at \$371,120.



### Website

Goal: To provide visitor information regarding the exhibition content and provide programs, lectures and ticket purchase information and access

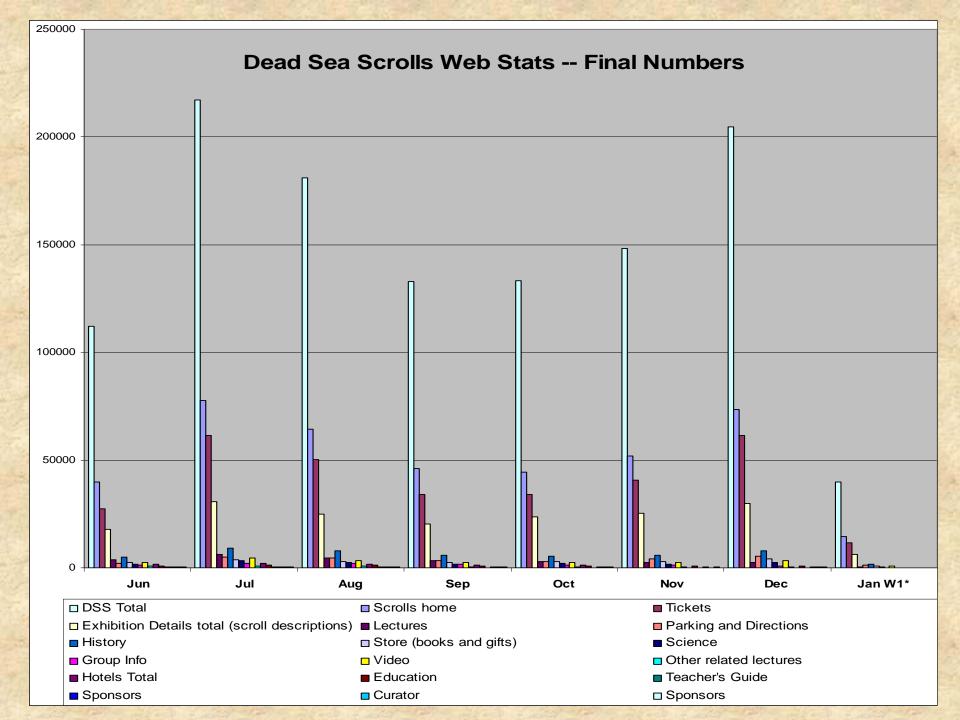
#### Website

- Visitors could use the website to plan their visit by:
  - -Purchasing exhibition and lecture tickets
  - -Getting directions, parking and maps
  - Getting information in both English and Spanish
  - Linking to accommodation websites which included Hilton and ARES

## Website

 48 web pages were developed along with 115 photos/graphics, video content and two Flash animations.

 The website had an average of 136,840 unique visits per month during the run of the exhibition for a total of 8.2 million visits.



Goal: To meet the attendance goals set by the Museum of 400,000 visitors, to raise awareness of the Museum in the eyes of the community and the media, and to build and solidify the Museum's brand

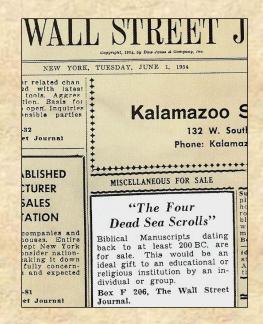
 Paid Advertising – Total investment \$1,183,967

 Unpaid Advertising – Estimated value \$700,000

 Added-value Advertising – Estimated at over \$358,405

- Media Relations
  - 700 newspaper and magazine articles
  - 45 inclusions in television news and radio broadcasts

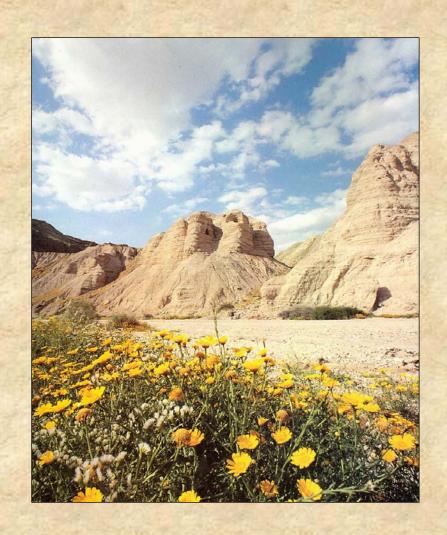
 –210 web pages, including WashingtonPost.com



- Hispanic Media
  - -61 newspaper and magazine articles
  - -25 television stories
  - -Seven radio shows
  - -Seven websites, including YouTube

 Publicity peaked in July 2007 reaching nearly 8,000,000 people.

 Publicity for July alone was valued at over \$2,000,000.



- Community Relations
  - -110 Speakers Bureau presentations
  - Display material at cultural organizations and venues
  - Special tours to key front-line people including Old Town Trolley drivers, visitor center staffs, and concierges

- Media Partners
  - -Univision San Diego
  - -Univision L.A.
  - -Cox Channel 4
  - -Jewish Life Television L.A.
  - -Channel 7/39
  - -KCBQ & KPRZ
  - -Buenas Nuevas Newspaper

- Retail Partners
  - -Bank of America
  - -Ralph's Grocery Company
  - -Ten Commandments Movie
  - -Chuao Chocolatier
  - -Borders
  - -Warwicks La Jolla
  - -Landmark Bank

- Cultural Venues
  - -Tijuana Arts & Culture Institute
  - -San Diego Rep Theater
- Hospitality
  - -ARES
  - -Hilton Hotels
  - -Sammy's Woodfired Pizza
  - -Cohn Restaurant Group

- Transportation
  - -MTS
  - -Aeromexico
  - -Amtrak

- Tourism
  - -ConVis
  - -San Diego Convention Center
  - -FAM Tours
  - -Holiday Bowl

- Government
  - -Mexican Consulate San Diego
  - -Secretary of Tourism of Baja California
  - San Diego Hispanic Chamber of Commerce
  - -Israel Consulate General L.A.
  - -Israel Ministry of Tourism L.A.

- Religious Organizations
  - -United Jewish Federation
  - -Israeli Social Center Tijuana
  - -Jewish Federation, L.A.
  - -American Academy of Religion
  - -Society of Biblical Literature
  - -National Pastors Conference

- -Biblical Archaeology Society
- -Robert Schuller's Crystal Cathedral
- Seventh Day Adventists, Southeastern
   CA Conference
- -Mormon Stakes
- Agency for Jewish Education of San Diego County

#### Goals:

- Invest the funds necessary to build a "best-in-class" exhibition.
- Invest the necessary funds in infrastructure improvements to sustain this effort and for future exhibitions.

#### Goals:

- Establish a marketing plan to attract 400,000 visitors.
- Use the "best-in-class" exhibition strategy to attract significant funding support and to establish the Museum as a destination point to San Diego visitors.

 \$3.9 million pre-opening expenses were incurred.

 \$950,000 in building and system upgrades were made.

 This is the most significant up-front operating investment for a temporary exhibition ever made by the Museum.

 On opening day 40,000 tickets had been purchased in advance.

 The final attendance tally was 394,000, slightly short of the 400,000 goal.



- Key visitation metrics:
  - -Average daily attendance 2187
  - -Average ticket price \$22.94

- Operating Surplus
  - -\$1 million to be invested in future exhibitions

- Ticket purchases by distribution point:
  - -On-site purchase 50%
  - -Online 27%
  - -Group Sales/Call Center 22%
  - -Other 1%

- Visitor Demographics
  - -Total Tickets......394,000
  - -San Diego County.....199,000 51%
  - -LA, Orange, Riverside
  - & San Bernadino......153,000 39%
  - -All Other Areas......42,000 10%

#### **DSS Average Daily Attendance**



## Development

- We received cash and in-kind gifs from 76 donors, resulting in over \$4.75 million in cash and services to the *Dead Sea Scrolls* effort.
- We added 40 cash donors and 11 corporate funders.
- We established 13 in-kind sponsorships.

Goal: To increase visibility through gala openings, media events, sponsor events, development and administration events, curator and VIP tours and receptions, and private events

 There were 90 events at the Museum during the exhibition.

 6200 Dead Sea Scrolls tickets were sold along with the events.

- San Diego Convention Center
  - Provided links to our website and information for tickets, groups, and private events for San Diego conventions.

- Conventions which booked private events:
  - Congress of International Neurosurgeons
  - -Union for Reform Judaism
  - -Liturgical Press
  - -Brill Publishing
  - -American Association of Osteopaths
  - -American Society of Medical Genetics
  - -Nanogen

- Alumni Events
  - -UCLA
  - -Grinnell College
  - -CalTech Board Tour
  - -Dartmouth
  - -University of Arizona
  - -Claremont School of Theology

- Local Universities (sponsors)
  - -UCSD
  - -USD
  - -SDSU
  - -PLNU

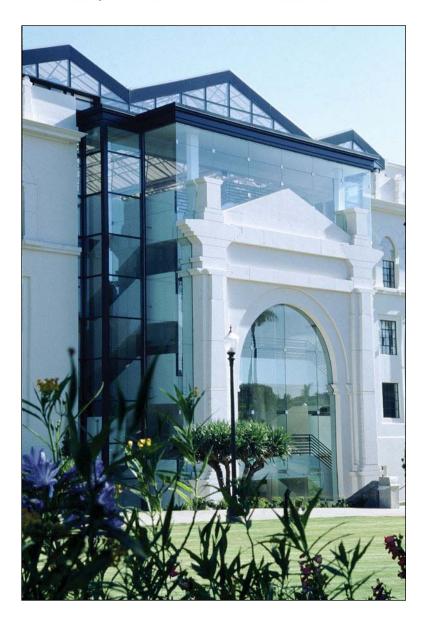
## Scholar's Comments

- Hardy compliments on a magnificent exhibition expertly designed and presented which contains more scrolls than ever have been at any other exhibition, including a remarkable coexistence of Israeli and Jordanian scrolls.
  - Shalom Paul, Ph.D., Professor, The Hebrew University of Jerusalem Israel; and Chairman, The Dead Sea Scrolls Foundation

## Scholar's Comments

- I've seen many, if not most of the exhibits of the scrolls. The one in San Diego has the most scroll fragments and supporting material, stays on for the longest time, and is the most original and imaginative of them all.
  - Prof. Emanuel Tov, Ph.D., J.L. Magnes Professor of Bible, Hebrew University, Jerusalem; and Editor-in-Chief, Dead Sea Scrolls Publication Project

#### SAN DIEGO NATURAL HISTORY MUSEUM



#### Your Tool KIT, Locally

# Joe Timko Director of Public Relations San Diego Convention & Visitors Bureau

#### San Diego Convention & Visitors Bureau

**Tool Kit** 

#### **Public Relations**

- Out-of-market travel media: newspapers, magazines, TV, radio, on-line (domestic and international)
- Quarterly "What's New in San Diego?" news release: distributed to 1,300 media
- Minimum 6 month lead time
- Your role: send news releases and host site inspections

### Travel Industry Sales

- Travel agents and tour operators (domestic and international)
- Quarterly Travel Industry Sales e-newsletter: distributed to 3,000 clients
- Minimum 3-6 month lead time for travel agents, 1-2 years for tour operators
- Your role: send news releases and host site inspections

#### Visitor Services

- International Visitor Information Center and La Jolla Visitor Center
- 3,000 walk-in visitors per month
- Minimum 1-2 week lead time
- Your role: send news releases and host site inspections

#### Consumer News

- E-mail communication newsletter
- Distributed monthly to 175,000 opt-in consumers
- Minimum 2-3 month lead time
- Your role: send news releases

#### San Diego Art + Sol Website

#### www.sandiegoartandsol.com

- Averages 10,000 visitors monthly:
   specifically seeking arts and cultural offerings
- Covers wide spectrum of cultural offerings
- Encourage 3-6 week lead time
- Your role: fill out on-line form and submit events; review current itineraries, and contact the Commission for updates, edits and new itinerary ideas

#### **SDCVB Website**

#### www.sandiego.org

- Averages 275,000 visitors monthly
- MemberNet for SDCVB members: includes company profile, articles, photos, coupons and short-term public events
- Your role: become a member; post and edit information regularly

#### **Convention Calendar**

#### www.sandiego.org/MemberNet

- List of upcoming meetings scheduled in San Diego
- Opportunity to market your facility as a meeting/special event venue
- Encourage 3-6 months in advance
- Your role: contact meeting planner directly

Thank you!

#### Your Tool KIT, State-wide

# Kathy Anderson Regional Marketing Representative San Diego/Desert/Inland Empire California Travel & Tourism Commission



# California Travel & Tourism Commission

San Diego Cultural Tourism Summit March 12, 2008



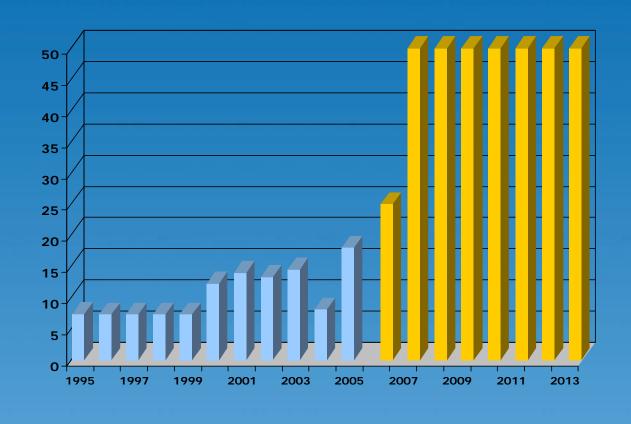
### Today's Topics

- Why work locally
- Leverage marketing investment
- Collaboration and partnership



#### CA Tourism Budget History/Outlook

- Historically unpredictable annual budget
  - inconsistent legislative funding
  - inflationary pressures
- New legislation beginning of 7 years spending totaling \$350 million



NEW RENTAL CAR ASSESSMENT

**BUDGET** 



### CTTC Leadership

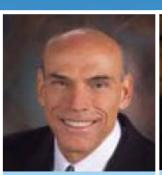
- Governor Arnold Schwarzenegger
- Secretary of the Business, Transportation and Housing Agency CTTC Chair
- CTTC Commissioners







DALE BONNER
SECRETARY,
CALIFORNIA
BUSINESS,
TRANSPORTATION
AND HOUSING
AGENCY



JOHN WAGNON HEAVENLY MOUNTAIN RESORT CTTC VICE CHAIR



MACY'S CTTC VICE CHAIR



TERRY WESTROPE CTTC CFO OCEAN PARK HOTELS, INC.



## Domestic Plan



### **Brand Advertising**

- Increase non-resident and resident leisure travel visits
- Leverage "Diversity" positioning
- Communicate CA's core attributes and compelling point-of-difference:
  - "California Attitude"
  - Desirable eclectic lifestyle
  - Unique culture
  - Diversity is woven together by spirit

# California FIND YOURSELF HERE



## Video Clip: "Work"



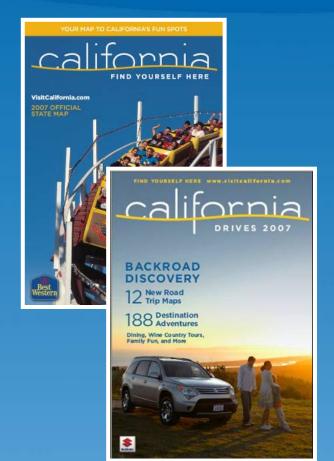


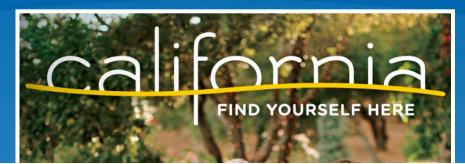
#### Call to Action – visitcalifornia.com





#### **Publications**









San Diego County is blessed with a plethors of riches. It boasts more than 70 miles of walkable beaches and picturesque bays, as well as the perfect climate to enjoy them. As if that weren't enough, it is bordered on the east by the cooling Cuyamaca Mountains, while the charms of Mexico lie conveniently to the south. With easy access to underwater parks for morkeling, miles of single-track trails for mountain tiking, a beauty of verdant golf courses in the county's northern region, and one of the most diverse recreational parks in the nation at Mission Bay, no wonder San Diego County attracts people who enjoy getting out and exploring all the region has to offer. Wildlife is also a big part of the country's allure, he it a raptor sported on a trail or an orca ogled at SeaWorld, a giraffe spied at the Wild Animal Park or a gorilla glimpsed at Balboa Park's San Diego Zoo. As the second-largest city in the state, San Diego is also an urban playground. It draws out-of-towners and locals alike to the restaurants and latebaseball fans to PETCO Park, and culture lor world-class theaters and museum





CLOCKWISE FROM TOP a San Diego waterfrost sunset; view the orces at SeeWorld; cruise along the coast on beachfront bike trails; camp with the family in the mountains surrounding Julian.



visitealifornia com

New lifestyle focused design

2008 Official State Visitor's Guide and Travel Planner

Click here to turn the page





#### New! Wine and Food Campaign

- Historic 5-year partnership between Wine Institute and CTTC
- Response to research indicating culinary travelers are important travel segment
- Special NY launch event January 29
- Integrated campaign with TV, print and Web

LandofWineandFood.com THE LAND OF WINE & FOOD Local Californians Discover California Wine Other Local Californians How would you spend the perfect afternoon in your city? Win an exclusive in Central Valle ce you'd take an out-of-town visitor? Forrey Pine's Beach depending on the weather and Stingaree at nigh egranate juice from our local farmers Local insider tips – Featured Videos San Diego Chef Antonio Friscia



Video: "You'll Be Back"



# Other Marketing Programs

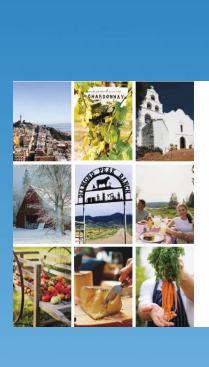


### Cooperative Print Inserts



the alphabet

- Inside Scoops
  - 24-page co-op print insert
  - California Insider content and calls to action
- Wine and Food Spreads
  - Gourmet/Bon Appetit





OTOS ON LEFT To consecte dip suissit. Alit utatial et venissis. Nial lumex et Sequipi m voloree: Tamandre volor aut alit le consenu: istidunt velit ets aurait suotat. Niais



### California Co-ops

### Shop

- Continue to build packages highlighting shopping, dining and culture experiences
- Web, tradeshow, advertising, and PR components

#### Golf

- Comprehensive guide
- Web, tradeshow, advertising, and PR components

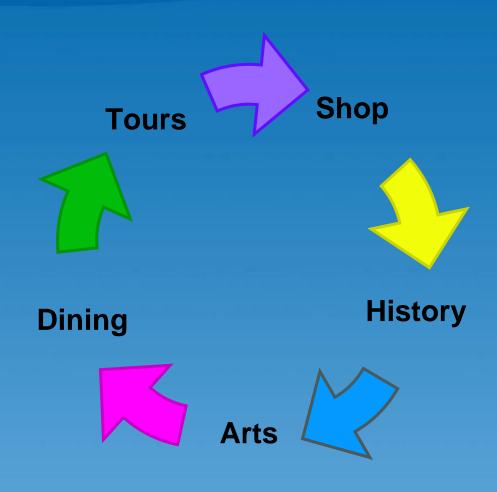
#### Culture



Old co-op sites will now be integrated into visitcalifornia.com



#### HATS, BAGS & EATS



The Perfect Partnership



#### Cultural Packages

- San Diego has 3 packages
- Being translated into Spanish, French, German, Italian, Portugese
- Worldwide Distribution
  - Visitcalifornia.com + CAInternational Offices
  - Culturetoursandmore.com
  - Shopamericatour.com
  - Next on DISCOVER
     AMERICA Worldwide

#### SAN DIEGO

#### BALBOA PARK AND MACY'S HORTON PLAZA PACKAGE - SAN



San Diego's Balboa Park is the nation's largest cultural urban park. The park's incredible selection of museums, exhibits, theaters and cultural activities attracts hordes of visitors. With so many outdoor options available year-round in San Diego's balmy weather, the park offers many reasons to lure locals and visitors from beach and bay.Passport to Balboa Park - a full week of San Diego's best cultural value, offers visitors the chance to experience 13 museums in the Park, through significant savings and the convenience of a one-time purchase. The Passport is valid for seven days, a \$95 value! The Passport includes adult admission to each of the Balboa Park Particiation Attractions.

More Package Info

#### ART, LAVENDER AND SHOPPING PACKAGE - LA JOLLA - \$51

Leave cosmopolitan San Diego behind and travel north to explore more treasures of Southern California. Your first stop will be luxurious La Jolla, where you'll enjoy visual pleasures at the the Museum of Contemporary Art San Diego - La Jolla. Then continue your tour up the coast at the Carlsbad Premium Outlet, where you can shop to your heart's content! After your shopping adventure, visit the fields of lavender during the bloom season of spring and summer in beautiful Valley Center!

More Package Info

#### DOWNTOWN ART AND MACY'S HORTON PLAZA PACKAGE - SAN DIEGO - \$51

Expand your artistic horizons and your wardrobe with the Downtown Art & Mazy's Horton Plaza Package! Guests of this package will gain access to the permanent collection of the Museum of Contemporary Art San Diego, which includes more than 4,000 works created after 1950, representing all media and genres. After wetting your aesthetic appetite, you'll be primed for choosing the latest styles in fashion during your shopping adventure at Mazy's Horton Plaza!

More Package Info



## Communications: Tools of the Trade

- Media Events
  - Coming soon San Francisco Media
     Event April 22
  - New York, Los Angeles
- Press Kit CD
- Media newsletters
- Feature releases
- Coming soon Travel Trade



Bank to log ! Fiscal Mose on













## International Spending – Primary Markets





Tourism a key component

california

 Japan, China, Mexico and Canada









### Communicating with You

- Your Regional Representative:
  - Kathy Anderson:619-888-4002 orkanderson@visitcalifornia.com
- Monthly Insights Online
- Insights Year in Review







## What Does All Of This Mean For YOU?

- Work with Your LOCAL CVB and Arts Commission
- Work with Your REGIONAL Marketing Group
- Submit Your Web Content
- Submit Your News Releases
- Participate in Trade Missions and Media Events
- Build a Business Plan based on Needs
  - Be ready to meet criteria of funders



## CTTC For Free!!! Or a little change...

#### For free:

- What's New in California sent to domestic and international media
- Feature press releases
- VisitCalifornia.com free basic listing including link to your site
- Free festival and events listing
- Web add your content!
- LandOfWineAndFood.com Free basic listing
- Free wine and food event listings on LandOfWineandFood.com
- Shop packaging provide net rate product

#### For a little:

- Domestic and International Media Events San Francisco coming in April!
- International Trade Missions
- Print Co-ops

Many of these opportunities are easily leveraged by joining with your local or regional CVB to further buy down the costs of participation.



# California Travel & Tourism Commission

San Diego Cultural Tourism Summit March 12, 2008

## San Diego Summing IT Up

## Tom DiZinno and Lorin Stewart Co-Chairs

# Thank you for supporting Cultural Tourism in San Diego!

one of the IT cities for 2008!



Vibrant Culture, Vibrant City